

# KCC - DISC - Personality Profile Report

for

## John Sample



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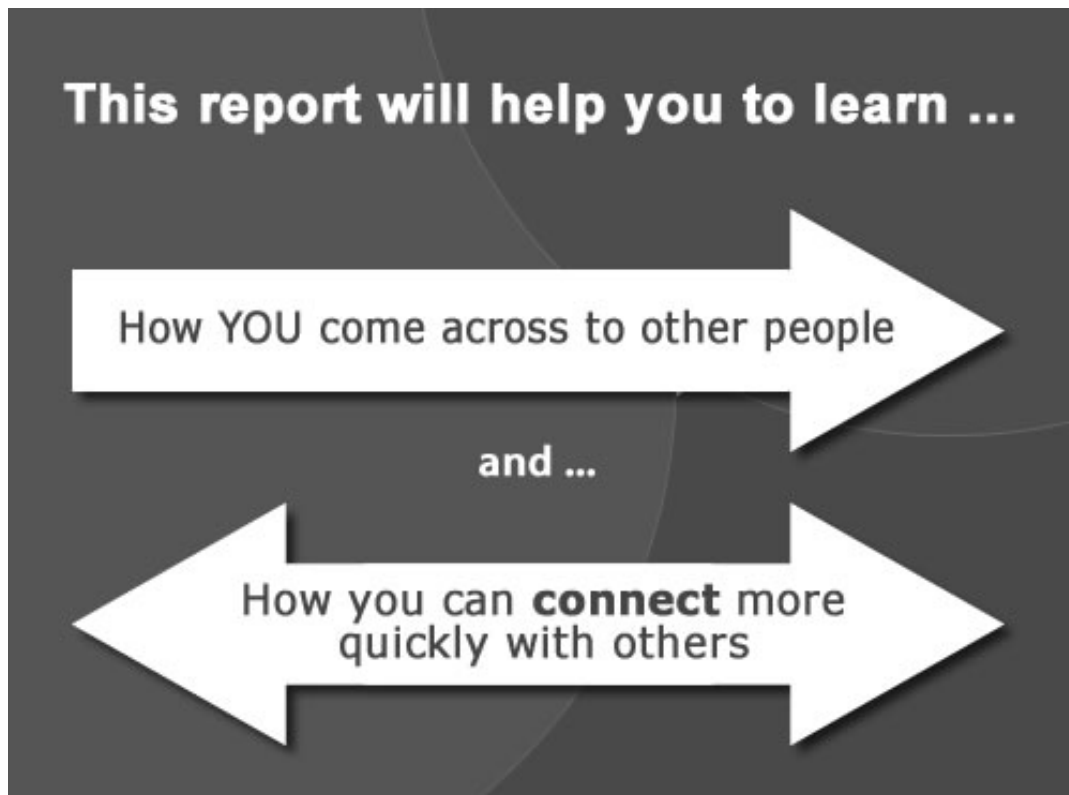


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## What You Will Learn



When you are able to ...

- 1) Understand yourself
- 2) Understand others
- 3) Adapt your style to theirs

then you can experience:

**Better RESULTS** and more success in what you do  
**More FUN** in life and better friendships with people  
**More PEACE** and harmony with those you care about  
**Better UNDERSTANDING** and less frustration when working with people

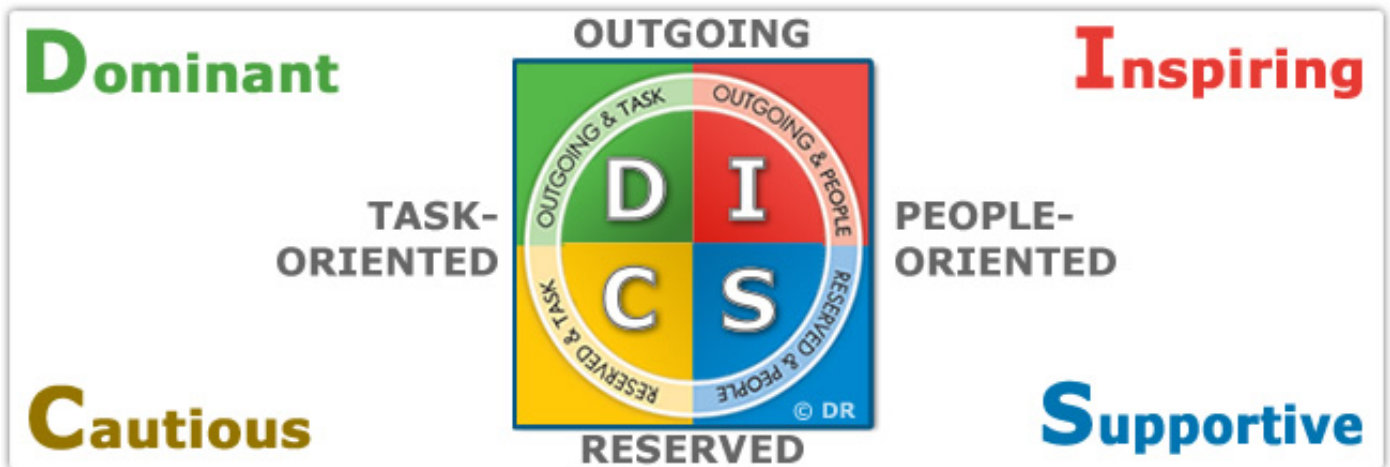
# The "DISC" Model of Human Behavior



John, we will be using a concept called the "DISC" Model of Human Behavior in this report. Each letter (D, I, S and C) represents a main personality style. The DISC model is based on the fact that most people have predictable patterns of behavior. The first pattern reflects whether a person is more **OUTGOING** or **RESERVED**. The second pattern reflects whether a person is more **TASK-ORIENTED** or **PEOPLE-ORIENTED**. The two patterns can be visualized in circular diagrams as opposing traits and then combined as shown below.



The circular diagram in Step 3 has four sections like a pie. Each section is a combination of traits that can be described by the letters D, I, S and C. The main words that we use to describe each personality style are **Dominant** (D), **Inspiring** (I), **Supportive** (S) and **Cautious** (C) as shown below.



Each Person is a **UNIQUE BLEND** of ALL FOUR traits. The results of your assessment show that your personality can be described by these letters: "**I/D**", which is what we call your personality blend. You will learn more about your "**I/D**" blend in your KCC - DISC - Personality Profile Report.

## Your Personality Style Blend

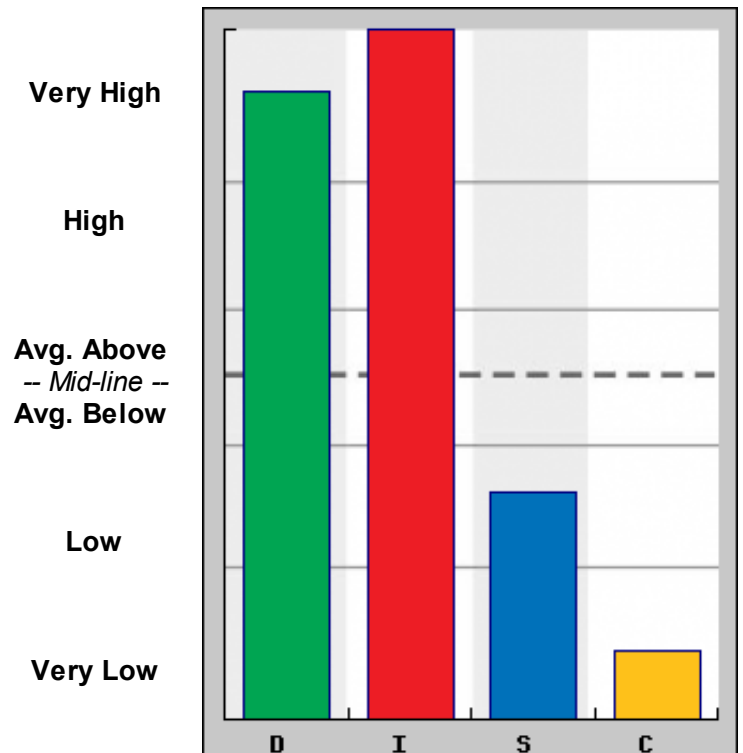


**Congratulations, John! Your personality style blend is I/D.** By having an INSPIRING / DOMINANT personality style, you tend to naturally express enthusiasm and energy with a purpose or goal in mind. Your strength is being a visionary and influencing others with persuasion and positive interaction. A graph of your personality style is shown to the right.

Note: This graph represents your I/D Style Blend. Please look in the "Graphs" section of this report to see your detailed graphs along with an explanation on how to understand your graphs.

The "I" is the highest trait on the chart. You are people-oriented and outgoing. The Star is your symbol. You are great at talking and socializing with others. By being positive and optimistic, it makes you fun and dynamic to be around. In your graph, the D area is above the midline. D traits will support your primary type which is I. D traits are usually where you go under stress. When under stress, remember that you will gain more respect by fulfilling commitments. Your graphs for the S and C areas are below the midline. S and C traits are blind spot areas in your life. The exciting news is that these are the secret keys to your future success.

Personality Chart for John



## Words that Best Describe John



- Communicative
- Excitable
- Independent
- Persuasive
- Confident
- Decisive
- Mobile
- Polished
- Exaggerative
- Enthusiastic
- Competitive
- Determined
- Verbal
- Driving
- Demanding
- Outgoing
- Self-Confident
- Optimistic
- Imaginative
- Talkative

Please keep in mind these words may describe you more or less depending on the situation. If you feel that some of the words above describe you very well, then circle them. If you feel like some of the words do not describe you well, simply cross them out. This information is usually 85-95% accurate, but you are welcome to mark it up to match your unique personality style.

**This report is NOT meant to label you! It is designed to HELP you UNDERSTAND and DISCover yourself. You can enjoy your unique personality and your strengths!**

## John's Strengths



The following section describes John's strengths based on the **I/D** personality blend. These strengths represent qualities resulting from blending the D, I, S and C personality traits. Remember, everyone is a unique blend of all four styles. In other words, everyone has some of each of the four major personality styles.

### **Influencing and Directive:**

John is able to provide direction, while accomplishing various tasks through people. John tends to be influential and directive when it comes to empowering others to accomplish tasks. John will usually maintain an aggressive pace while working towards a goal.

### **Fast Paced and Directive:**

John tends to goal oriented, yet focused on quickly accomplishing tasks through people. John will often develop a quick approach that looks at the end result. John enjoys providing direction and coaching in a team environment in order to get results.

## John's Keys to Excellence



The following section describes John's keys to maintain balance and excellence in life based on the dynamics of the **I/D** personality blend. These keys are important in adapting to the needs and perspective of others. Practicing these insights will cultivate teamwork, productivity, harmony and understanding with others.

### Be Clear With Directions

Be clear with others when you communicate any directions. Team members will be more productive when they understand how to accomplish the goal.

### Adjust Your Pace

You may need to adjust your pace when others are not ready or able to move quickly. Remember that many people are not comfortable with a fast pace.

### Listen to Really Communicate

Allow yourself to just listen and concentrate on others in order to build trust and respect. You will be communicating that you care and causing people to want to be around you even more.

### Ask, "What do they need?"

When talking with another person, ask yourself, "what do they need?" You will be more effective in communication when you put yourself in their shoes.



## John as a Team Member



### John's Main Strength:

You are great at being a visionary and influencing others with persuasion and positive interaction.

**Main Motivation:** Expressing free-spirited energy, maintaining independence

**Individual Talents and Gifts:** Friendly approach, optimistic outlook

**Value as a Team Member:** Openness to pioneering efforts, enthusiasm in selling and motivating others

**Ideal Environment:** Varied activities involving people, freedom from details

**Key to Motivate:** Public praise and recognition; excitement; active participation on the team; feedback on performance; opportunity to develop people and organizations; optimistic coworkers

**Keys to Manage:** While working with others: I/D style blends need to focus on results and productivity; people to associate and work with; to handle routine paperwork more efficiently; to concentrate on tasks rather than socializing; you cannot make everyone happy

**How You Act Best Under Pressure (your perception):** A motivator; good communicator; charming; winsome; delightful; attracting others

**How Others *May* MISUNDERSTAND and MISREAD Your Actions Under Pressure (if they do not understand you):** Self-advancing; self-serving; "pushy;" unrealistic; driven; poor listener

**Things to be aware of (possible blind spots):** Connecting past events and commitments with current events

**Complementary Personality Styles:** S/C, C/S, D/C, C/SD

## Suggestions for Working with John



Based on your I/D personality blend, others can work more effectively with you by being aware of your basic style. This section is intended for others to be able to refer to in order to work more effectively with you.

### The **EASIEST** way to work with John (or anyone with the I/D blend) is to:

Provide solutions, not opinions; include time for socializing; understand that this person hears "No!" as "Maybe.  $\frac{2}{1}$ "; understand that this person hears "Maybe.  $\frac{2}{1}$ " as "Yes!;" be bright and cheerful; double check their work for oversights.

### The **LEAST EFFECTIVE** way to work with John (or anyone with the I/D blend) is to:

Leave decisions hanging in the air; be negative or pessimistic; talk down to them; think they will run out of something to say; be too talk-oriented; deal with the abstract.

## John's Basic Motivational Style



The following section describes your "Basic Style" which is how you behave most naturally. Everyone has areas that he or she is strong in and areas where there could be personal growth. The following section contains insights into your basic motivation and behavior.

As a person having an I/D style blend, you naturally act persuasive, energetic, assertive and responsive with others while thriving on contact with people and getting results. You are least comfortable when you perceive that you may face being rejected, looking bad in front of others or even losing. Remember: The key to your success is to exercise being under-control by being patient. You will ultimately be more productive, and people will respect you more by adjusting your pace to suit those you are working with. Your best response under pressure is to remain calm and see what you can do to improve the situation.

## John's Communication Style



The following section describes how you tend to communicate and interact with others. Naturally, you like to communicate in a way that is most comfortable to you. Others may or may not understand you or your motivation. This page is designed to shed light on how your personality flavors the way you communicate with others. Please note that the following statements include areas for growth.

As a person having an I/D style blend, you naturally prefer an environment that is people-oriented, flexible, yet results-oriented. Since you have an I/D style blend, you communicate naturally in an informal yet forceful manner. Others may perceive you as being talkative and pushy, even unorthodox. Remember: The key to you being admired and achieving results with others is to have under-control actions. Convince yourself to be patient with others, and you will build better relationships and have stronger teams. You typically are motivated by positive feedback, independence and challenges.

**Communication Tip:** Communicate effectively and act intelligently by adapting your words and actions to the personality style of others.

## Priorities and Decision Style for John



The following section describes your decision-making style and what tends to be important to you. Your personality style influences how you make decisions based on your priorities. These insights reflect your most natural behavior when faced with choices.

Because you have an I/D style blend, your basic priorities in decision-making are people and power. When making a decision, I/D style blends tend to focus on the popular and the goal. Remember: The key to your success is to have under-control actions. Focus on the needs of others too. Convince yourself that others have needs as well. Focus on their needs. You typically are motivated by seeing, being and talking with other people while getting things done. I/D styles love to talk and persuade others to accomplish their goals.

Understanding your decision-making style can help you become more successful in balancing the issues involved in a situation while interacting with the people who are affected by your decisions.

## Insights for Professional Growth for John



The following section offers insights about how your personality style blend may influence your professional life. In order to be the best YOU possible, it is important to maximize your strengths while, at the same time, minimizing your weaknesses.

This feedback is primarily based on your strongest traits. Consider this section with a mindset of leveraging your strengths in order to bring about the best results possible.

- Building a dynamic career is about pacing yourself and working smarter not just harder.
- As you grow professionally, stay creative and flexible with your life in order to have more fun.
- Build relationships based on how to help others instead of what it will do for you. People appreciate it when you do things from a sincere motive. Keep others the priority.
- Find someone you trust who is good at seeing all the details that you may otherwise overlook. Keep your eyes on the big picture, and get help where you need it.
- Being humble and learning from advice and direction from successful leaders are the keys to getting your desired results and having what you want out of life.
- You will experience that some people have a lack of commitment. Be your naturally friendly self and keep the door open for future opportunities.
- Your outgoing style can result in you having too many projects. The key to your success is remaining focused and working on the projects that give the best results.
- The key to a dynamic, successful career is in your ability to learn and grow. You will be more successful by reading and learning from others who you trust and respect.
- Pay close attention to financial matters. This will give you the ability to have even more freedom and control in life.
- Your strength is that you have faith in others. People see that in the I/D personality style. Remember however, actions and sticking to commitments speak louder than words.

## Insights for Long-term Development for John



The following section offers insights about how your personality style blend may influence your professional life in a long-term manner. The focus here is to provide input to you which will not only help you be more successful now, but may also help you to compensate in areas that might otherwise hold you back from achieving your full potential. This feedback is designed to make you more aware of areas that are related to your less-predominant traits. Consider this section with the mindset that learning to adapt your behavior in these areas will result in maximizing your success.

- Develop by learning and growing. It is important to let your strengths carry you, and let your weaknesses concern you.
- Because you tend to move very quickly, it can be very easy to overlook the feelings of those who are more reserved. Practice caution when it comes to the feelings of others.
- Commitment is a major key to being admired. Keep your commitments.
- Important: Many people buy because of people rather than programs or systems or products. Stay focused on people, not just getting things done.
- Begin working with others based on their personality style. Adapt your style. See things from their perspective.
- Life is about balance. Stay focused. Keep focused on your personal life and doing the next right thing.
- Remember to motivate and influence others based on their personality style. What appeals to you may not appeal to someone else.
- Keep your dreams alive by focusing on what you desire and what you are striving for. You are energized by having something exciting to look forward to.
- It is important to live life based on doing what is right and not based on feelings alone. A feelings-based life will leave you feeling high and low. Doing what is right will keep you upbeat and energized.
- The way to be better and experience more of life is to stretch yourself. When you grow, you will experience greater things in life.

## Communication and Presentation Tips



### The Main Thing to Remember:

John, because your primary style is **I**

Please remember to:

**put facts in your fun presentation.**

### Your Keys to Success:

John, when you are communicating with others, it is important to remember the other person may have a different personality style than you do. Consider your possible blind spots, and remember the following when you present:

- 1) **Be organized.**
- 2) **Focus and stick to the goal.**
- 3) **Stay focused.**

Next, let's see how to relate to the 4 basic personality styles ...



## Communication with a D-Style Person



with someone who is primarily D (dominant)

John, because your primary style is **I**,

Please remember the following when communicating with a **D-style** person:

- 1) **Emphasize real results.**
- 2) **Look at having a specific agenda to meet your client's goals.**
- 3) **Be prepared with bottom line facts; be efficient in your time allotment.**

**INSIGHT: Be confident and sure of yourself. Your friend may be forceful. Show strength. Be direct. Emphasize results.**

## Communication with an I-Style Person



with someone who is primarily I (inspirational)

John, because your primary style is **I**,

Please remember the following when communicating with an **I-style** person:

- 1) **Emphasize approval of his or her dreams.**
- 2) **Look at mentioning people who have improved their lifestyle by using the information.**
- 3) **Be aware of the agenda and time.**

**INSIGHT: Be enthusiastic and complimentary. Your friend will talk and exaggerate a lot. Listen and don't try to control the conversation or prove your point.**

## Communication with an S-Style Person



with someone who is primarily S (supportive)

John, because your primary style is **I**,

Please remember the following when communicating with an **S-style** person:

- 1) **Emphasize the security of your personal service.**
- 2) **Look at how you can help him or her.**
- 3) **Be personal.**

**INSIGHT: Be sensitive. Let your friend share his or her feelings. Don't interrupt. Let your friend finish talking before your talk.**

## Communication with a C-Style Person



with someone who is primarily C (cautious)

John, because your primary style is **I**,

Please remember the following when communicating with a **C-style** person:

- 1) **Emphasize quality.**
- 2) **Look at realistic expectations.**
- 3) **Be patient and logical.**

**INSIGHT: Be factual and make sure of your facts. Ask for suggestions. Be open and respectful. Give details concerning problems. Be precise and methodical.**

## Leadership Insights to the D-Style



How to relate best to someone who is primarily Dominant:

<b>They want to know:</b>	<b>WHAT</b>
<b>If they are interested, they will:</b>	<b>CHALLENGE YOU</b>
<b>They want you to:</b>	<b>BE DIRECT</b>
<b>Because they will:</b>	<b>DECIDE QUICKLY</b>

They want to be in control, and they will only decide about a matter if they can see how it relates to their goals. Their main motivation will probably be to solve some sort of problem or achieve something. Leadership with this personality style is primarily about presenting solutions that are relevant to them.

**Phrases to use:** (encourage their eagerness to lead)

You are in charge.  
 I have confidence in you.  
 You have complete authority to make it happen.  
 I'll give you whatever resources you need to meet the goal.  
 I know that, if anyone can handle this situation, it's you.  
 What do you need to move ahead?  
 What would you like to do next?  
 Your leadership in this matter is critical.  
 See what solutions you can come up with, and go with whatever you think is best.

### **In Summary:**

**Their issue is POWER. They will DECIDE in order to SOLVE PROBLEMS, because their focus is THE GOAL.**

Note: Review the page on Communication with a D-Style to know how to say things in a way that they will be receptive to. Adapt your style to their personality needs.

## Leadership Insights to the I-Style



How to relate best to someone who is primarily Inspirational:

<b>They want to know:</b>	<b>WHO</b>
<b>If they are interested, they will:</b>	<b>TELL YOU HOW THEY FEEL</b>
<b>They want you to:</b>	<b>BE EXCITED</b>
<b>Because they will:</b>	<b>DECIDE EMOTIONALLY</b>

Their priority of people means that they want to feel good about you and the people you are associated with. Be excited with them. Talk energetically with them about other people, interesting stories and fun things to do. Leadership of this personality style is primarily about moving enthusiastically with them toward short-term goals that involve dynamic interaction with people.

**Phrases to use:** (encourage their energy with people)

Who can we get together to work on this project?  
 Who would you like to have on your team?  
 We are looking for someone with energy and enthusiasm like you!  
 How soon can you pull together a meeting with everyone?  
 Can you help me with some ideas to get this started?  
 I'm so excited that we get to work together!  
 You add so much fun to everything!  
 What would be a good way to reward ourselves when we reach our first goal?  
 Thank you for your positive attitude and outlook!

### In Summary:

**Their issue is PEOPLE. They will INTERACT in order to PERSUADE OTHERS, because their focus is THE POPULAR.**

Note: Review the page on Communication with an I-Style to know how to say things in a way that they will be receptive to. Adapt your style to their personality needs.

## Leadership Insights to the S-Style



How to relate best to someone who is primarily Supportive:

<b>They want to know:</b>	<b>HOW</b>
<b>If they are interested, they will:</b>	<b>TAKE THEIR TIME</b>
<b>They want you to:</b>	<b>BE SINCERE</b>
<b>Because they will:</b>	<b>DECIDE SLOWLY</b>

They want predictability, and they will need a friendly, comfortable environment to be in. Give them reassurance that what you are suggesting will be a good experience for them and others. They do not want to venture out of their comfort zone, so don't push or force anything. Leadership of this style is about being sincere and giving gentle encouragement to take small steps in a safe direction.

**Phrases to use:** (remember to be sincere, patient and supportive)

Thank you so much for helping me on this.  
 How about if we just take a small step and try this approach to see how it works?  
 Your contribution is so important. Everyone appreciates your input.  
 It's ok to make a choice; we can always change our approach later on if we need to.  
 Let's work on this together, and we can help each other.  
 Someone will be there to personally guide you through the process.  
 You can handle this - I have confidence in you. You can do it.  
 That seems to be a very safe and sensible approach.  
 Do you mind if we try it out?

### In Summary:

**Their issue is PREDICTABILITY. They will SEEK A STABLE ROUTINE in order to MAINTAIN STATUS QUO, because their focus is THE ACCEPTED.**

Note: Review the page on Communication with an S-Style to know how to say things in a way that they will be receptive to. Adapt your style to their personality needs.

## Leadership Insights to the C-Style



How to relate best to someone who is primarily Cautious:

<b>They want to know:</b>	<b>WHY</b>
<b>If they are interested, they will:</b>	<b>ASK QUESTIONS</b>
<b>They want you to:</b>	<b>BE CREDIBLE</b>
<b>Because they will:</b>	<b>DECIDE CAREFULLY</b>

Their priority for procedure and logic means that they will need good reasons why going in a particular direction makes sense. This personality style naturally asks questions as a way of thinking things through. Their areas of interest or focus may be very specific, so be patient as you answer questions. Leadership of this personality style is about being logical and providing enough time and information for them to think through options.

**Phrases to use:** (provide information, build credibility, be patient)

Our research shows that this is a good option.  
 What is the best option in your opinion?  
 What other information can I provide to help you?  
 What factors are most important to you right now?  
 You have done excellent work so far.  
 How can we apply what you have learned?  
 What do you see as the next step that needs to be taken?  
 How much time do you think you will need to think this over?  
 What are you most concerned about at this point?

### **In Summary:**

**Their issue is PROCEDURE. They will SEEK FACTS in order to UPHOLD PRINCIPLES, because their focus is THE RULES.**

Note: Review the page on Communication with a C-Style to know how to say things in a way that they will be receptive to. Adapt your style to their personality needs.



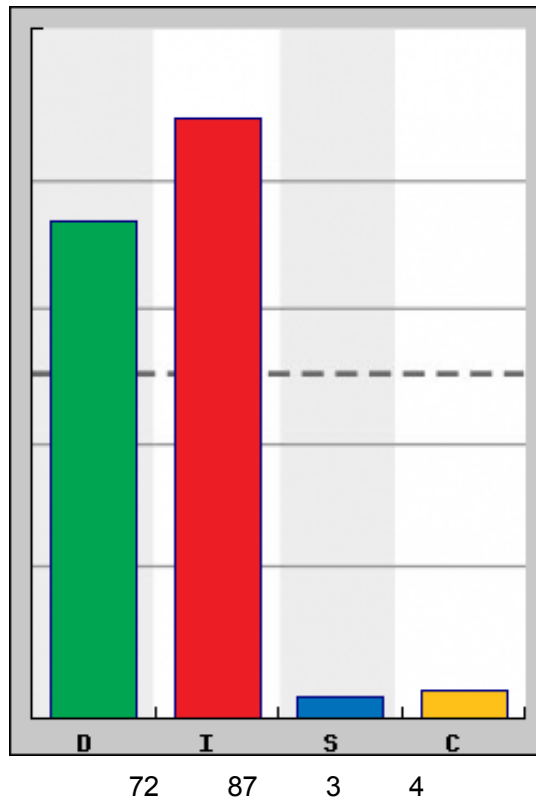
## What to Emphasize with Each Style

<b>With DOMINANT (D) Style People Emphasize:</b>	<b>With INSPIRING (I) Style People Emphasize:</b>
<ul style="list-style-type: none"> <li>• Results</li> <li>• Opportunities</li> <li>• Solutions</li> <li>• Goals</li> <li>• Plans</li> <li>• Wise use of time</li> <li>• Leadership role</li> <li>• Authority</li> <li>• Their bold nature</li> <li>• Bottom line</li> <li>• Ownership</li> <li>• Efficiency</li> </ul>	<ul style="list-style-type: none"> <li>• Fun</li> <li>• Enjoyment</li> <li>• Recognition</li> <li>• Dreams</li> <li>• People</li> <li>• Lifestyle</li> <li>• Energy</li> <li>• Enthusiasm</li> <li>• Their outgoing nature</li> <li>• Expectations</li> <li>• Stories</li> <li>• Success</li> </ul>
<b>With CAUTIOUS (C) Style People Emphasize:</b>	<b>With SUPPORTIVE (S) Style People Emphasize:</b>
<ul style="list-style-type: none"> <li>• Quality</li> <li>• Value</li> <li>• Logic</li> <li>• Principles</li> <li>• Honesty</li> <li>• Integrity</li> <li>• Consistency</li> <li>• Validation</li> <li>• Their inquisitive nature</li> <li>• Details</li> <li>• Loyalty</li> <li>• Correctness</li> </ul>	<ul style="list-style-type: none"> <li>• Support</li> <li>• Reliability</li> <li>• Teamwork</li> <li>• Service</li> <li>• Peace</li> <li>• Family</li> <li>• Steadiness</li> <li>• Relationships</li> <li>• Their cooperative nature</li> <li>• Understanding</li> <li>• Security</li> <li>• Friendships</li> </ul>
<b>Remember: Emphasize what others are interested in!</b>	

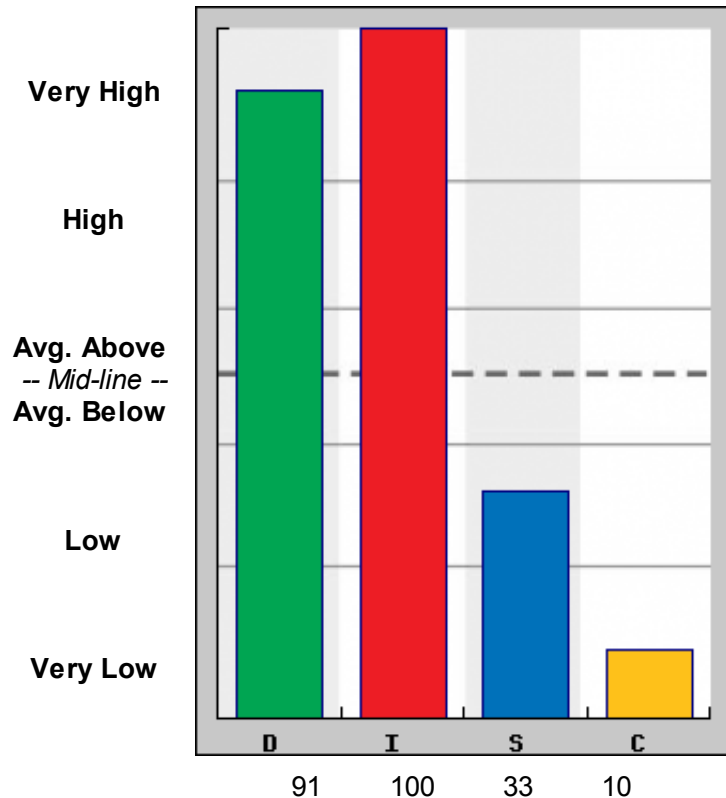
## Graphs for John Sample



**Your Environment Graph  
(How People See You)**



**Your Basic Graph  
(The Real You)**



### Overview of Your Graphs

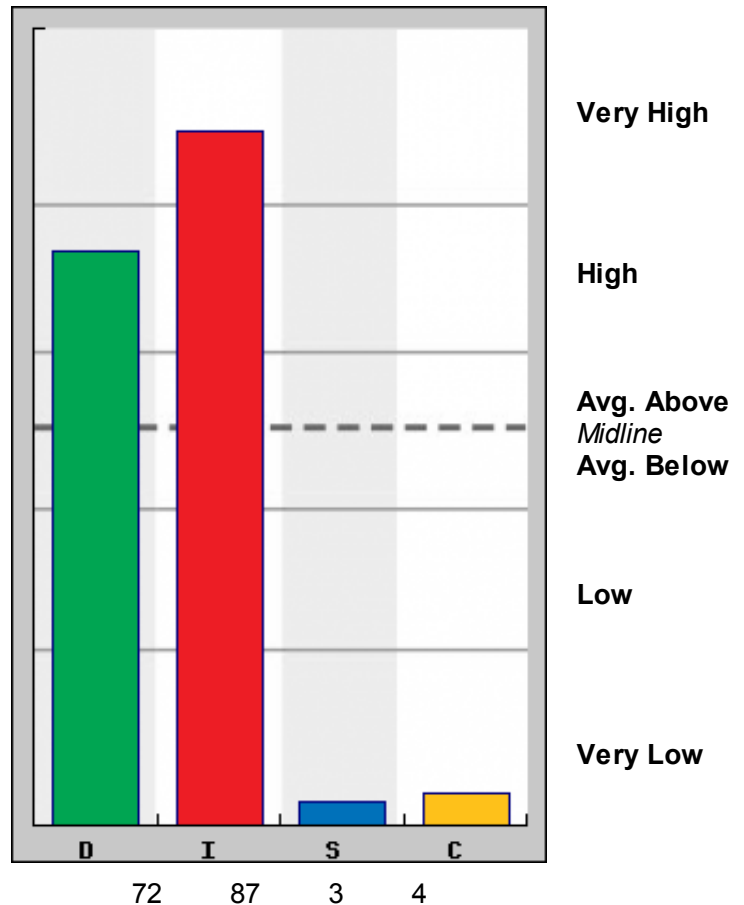
The graphs above show levels for your D, I, S and C personality traits. The higher the level of the trait, the stronger it is. The graph on the left is called **Your Environment Graph**. This graph shows how people see you. It shows how you tend to act with other people (in the environment). The graph on the right is called **Your Basic Graph**. This graph reflects how you see yourself. It shows how you are most comfortable acting when feeling free to be yourself. **This is the graph that was used to determine your personality blend as being I/D.** Keep in mind that **behavior in your environment is often different than your real personality preferences.** This report can give you insights into the dynamics of your personality style. You may observe that you exhibit very different personality traits in different situations. That is normal. **As you learn to see the patterns in your behavior, you will be able to interact more effectively with others.**

## Understanding Your Environment Graph

**Your Environment Graph** shows the way you have learned to function in your environment in order to achieve success. Your environment's requirements and expectations influence why you choose to act the way you do. The way you adapt to your environment can change depending on what you are going through in your life, changing role requirements, or major life-changing events. So, depending on the situation, you may respond with different personality traits to a greater or lesser extent. Therefore, your Environment Graph can vary some over time (months or years).

Your **Environment Graph** is based on answers you selected in the MOST category in the assessment (characteristics MOST like you). Your MOST choices are influenced by your environment. A simple illustration will explain why the Environment Graph comes from your MOST choices. What do you MOST want for dinner tonight? Pizza? Steak? A seafood salad? Your MOST choice for dinner is influenced by your environment. You might order pizza if you are in a hurry. You might choose steak to celebrate a special event. You might choose the seafood salad if you are on a diet. You make similar decisions in your behavior. You may need to be very decisive at work, so your Dominant (D) traits may score higher than they otherwise might in a more relaxed situation. Likewise, if your work requires you to be very exact and careful every day, then you would expect your Cautious (C) traits to score a little higher than they might otherwise. The more "MOST" choices you made for a given DISC type in your assessment, the higher your plotting point for that given DISC type would be in the graph.

**Your Environment Graph**  
(How People See You)

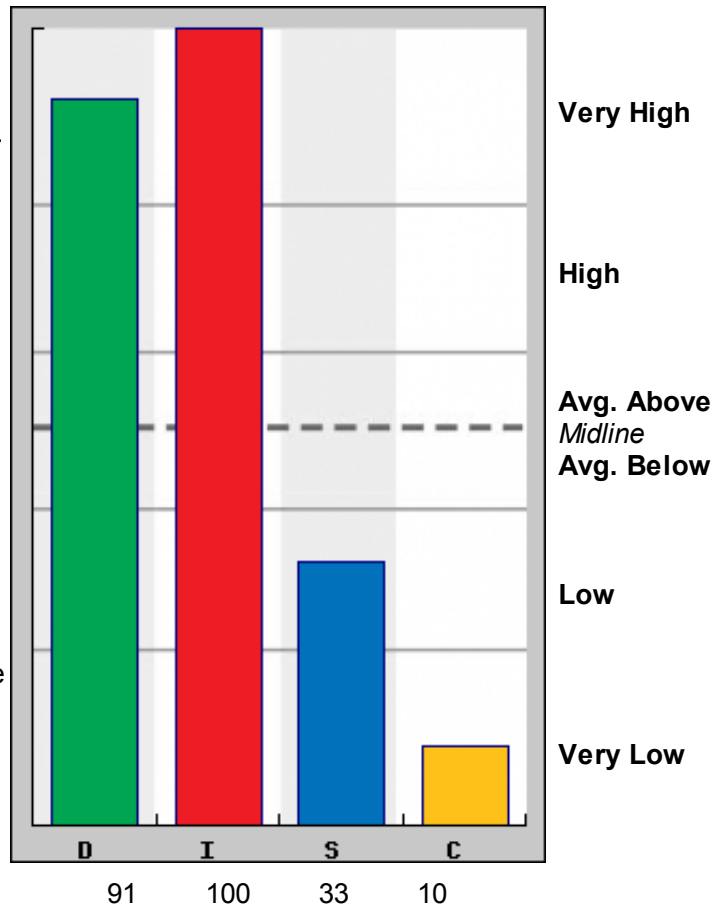


## Understanding Your Basic Graph

Your **Basic Graph** shows your natural behavior. It shows how you are "wired" to behave when you are totally at ease. It is also the behavior you will gravitate to when you are under pressure, because it is the response that comes easiest to you. Your personality is built into who you are. You were designed a certain way from birth, before any outside influences occurred. Your natural personality traits vary less over time, because they are not significantly influenced by your environment.

Your **Basic Graph** is based on the choices you made in the LEAST category in the assessment (characteristics that were LEAST like you). Each time you made a LEAST choice for a given DISC type in your assessment, you indicated that you were least like that trait and the lower your plotting point for that trait would be. Do you remember our dinner illustration from the previous page? What if you were given the dinner choices of pizza, steak, or a seafood salad, but you hated seafood? Chances are good that you would choose seafood as your LEAST desirable choice. You probably would not change that choice, no matter where you were. You are usually very consistent in the things you do not like. Likewise, you are usually consistent in staying away from behaviors that are LEAST comfortable to you when you have a choice.

**Your Basic Graph**  
(The Real You)



### How many different graphs are there?

Some people associate DISC with only 4 personality styles. However, you are a BLEND of ALL 4 personality traits that each have their own levels. The personality assessment can yield over 39,000 possible graph combinations. The validity of these reports in a statistical study showed about eighty five to ninety percent accuracy rate. For a more in-depth discussion of DISC, or to understand your graphs more completely, please refer to the books **Positive Personality Profiles** and **Who Do You Think You Are, Anyway?** by Robert A. Rohm, Ph.D.



## Personal Review for John Sample

Date: \_\_\_\_\_

Review your KCC - DISC - Personality Profile Report and write the answers in the following worksheet in your own words.

**My Personality Blend is: (page 5) \_\_\_\_\_**

**My Strengths are: (page 7)**

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**One Key to Balance and Excellence that will help me is: (page 8)**

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**Something important that I learned about how I work on a team is: (page 9)**

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**Something important that I learned about my communication style is: (pages 12)**

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**Something important that I learned about my priorities and decision style is: (pages 13)**

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**Something I can focus on for professional growth is: (page 14)**

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**Something I can focus on for long-term growth is: (page 15)**

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## More Resources Available



Dear John,

We hope that you have enjoyed reading your **KCC - DISC - Personality Profile Report**.

Please contact us if we can be of assistance.

Thank you.

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